UPDATES

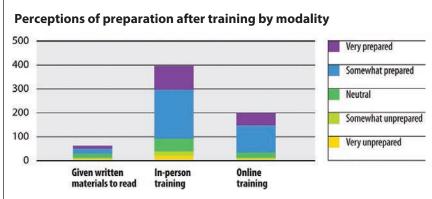
New report explores technology use for feedback

hat leads teachers to use new technology products or services to improve their practice? Learning Forward recently concluded a study that investigated factors that drive teachers to embrace or challenge the use of products and services designed to support improvements in practice.

Findings from the study are addressed in a new report, *Beyond Barriers: Encouraging Teacher Use of Feedback Resources*, supported by the Bill & Melinda Gates Foundation. The report can assist education leaders and vendors to address issues of implementation and scale.

KEY ELEMENTS OF THE STUDY

- Technology-based resources studied include those designed for video observations, peer feedback and collaboration,
 - online professional learning, and learning management platforms.
- Though such resources offer teachers access to real-time data to support improvement, the use of such resources falls below expectations.
- There were three phases to the study, from qualitative focus groups, to a survey, to case studies.
- Three case studies are included with the report to showcase district examples of resource implementation.



When asked in an open-ended question what features of the training were most helpful, respondents cited opportunities to practice using the product, demonstration and examples of how to use the product, time for training, clear instructions, real-life applications, ongoing support for use, personal attention, and multiple opportunities for learning.

FINDINGS

Perceived barriers have minimal effect on use. Through the focus groups, researchers identified issues anticipated to affect implementation

> and use of technologybased resources: training and support, technical capacity issues, and motivation. The survey data indicated that those issues do not impede use for educators.

> Utility really does matter. Educators indicated that when a resource is useful, they use it. If it isn't customizable, beneficial, or if it takes too much time, its use

won't be sustained. While this finding may seem obvious, it is a reminder that the core value of the resource must remain the focus for both vendors and users.

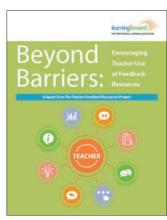
Change management and teacher engagement in decision-making

matter. District leaders take several approaches to implementing an innovation, and their approach makes a difference. They may mandate use, provide choice to use, allow use to grow organically, or design an approach that combines these variations.

IMPLICATIONS

Based on the results of this study, researchers make the following four recommendations for increasing the use, scale, and impact of these products and services:

- 1. Create a clear vision and compelling purpose for full-scale adoption, including a well-articulated theory of change.
- 2. Approach adoption and use of the new product and service through a robust change management process.
- **3. Engage teachers** in the decision-making process in authentic ways.
- **4. Allocate adequate resources** for capacity building, including time, training, ongoing support, and technical assistance.



Visit www.learningforward. org/beyond-barriers to read the full report.